

MEDIA FACTSHEET

ANNEX B

<u>IN</u>novating and <u>CU</u>rating <u>Better Automation and <u>Technologies</u> for <u>Environmental Services</u></u>

About INCUBATE

- The National Environment Agency (NEA) signed Letters of Intent (LOI) with seven INCUBATE partners today to officiate the beginning of a series of trials that will be carried out at our partners' premises over the next few years. INnovating and CUrating Better Automation and Technologies for Environmental Services (INCUBATE) embodies the partnership between the technology providers and services providers, premises owners, and the government, to collectively innovate and curate better technologies, solutions and innovations for the Environmental Services industry.
- The signing ceremony was witnessed by Minister for the Environment and Water Resources (MEWR), Mr Masagos Zulkifli, and Mr Albert Chua, Permanent Secretary of MEWR, as senior representatives from each partner organisation commemorated this partnership at the launch event of the Environmental Services Industry Transformation Map. The list of organisations are as follows:
 - Centre for Healthcare Assistive and Robotics Technology (CHART), Changi General Hospital
 - Changi Airport Group
 - City Developments Limited
 - NTUC Club
 - Robotics Automation Centre of Excellence
 - Sports Hub
 - The Esplanade
- Through this partnership, the various stakeholders for the private premises will be able to collaborate with NEA in the following areas:
 - Identify challenge statements of common interest in the areas of environmental services;
 - Conduct trials for technology, solutions and innovations to address challenge statements, and study the feasibility of wide-scale adoption in their respective premises;
 - Coordinate efforts and participate in joint projects to address challenge statements;
 - Share information with each other and learnings from the trials; and
 - Execute viable technologies, solutions and innovations in their respective premises when ready.

Projects to be piloted at INCUBATE sites

4 NEA has begun to explore project opportunities with the INCUBATE partners and will work with them to conduct trials or implement changes to enhance their work processes. Some examples of the upcoming project opportunities are as follows:

Centre for Healthcare Assistive and Robotics Technology, Changi General Hospital

- Use of assistive technology. For example, exoskeletons, to aid senior healthcare workers in the cleaning and waste management operations
- Use of robotics technology for autonomous or semi-autonomous cleaning, disinfection operations and building maintenance

City Developments Limited (CDL)

- Call for solutions for maintenance-related challenges such as autonomous façade cleaning
- Pilot in-sink grinders and on-site food waste digesters in serviced apartments to recycle food waste into compost which can be used as fertiliser for plants in the landscape area
- Implement an integrated facilities management approach to improve service delivery through smart monitoring, fault reporting and analytics
- Deploy robotics such as autonomous scrubbers for hard floor cleaning to achieve manpower savings
- Explore implementation of outcome-based contracting
- Application of traffic and ammonia sensor systems in toilets for more effective housekeeping and enhanced user experience
- Rodent monitoring system to reduce pest manifestation and improve hygiene
- Anti-smell tiles for urinal area in toilets to enhance user experience

Note: CDL will explore the above innovations and solutions for its retail and office buildings such as City Square Mall and Republic Plaza, as well as its Le Grove Serviced Apartments.

NTUC Club

- Deploy autonomous scrubbers around Downtown East
- Trial use of smart watches by partner service providers to evaluate trends and deploy manpower more efficiently
- Explore the implementation of technology such as smart bins and food waste digester to increase productivity and reduce costs
- Call for tender for outcome-based contracting

Sports Hub

- Explore the use of autonomous scrubbers and smart bins
- Call for solutions for maintenance-related challenges such as self-cleaning system for façade cleaning
- Deploy sensors to enable a targeted and effective control of rodent population through data analytics

Robotics Automation Centre for Excellence

- Explore collaboration with cleaning companies to adopt automation and cleaning solutions to be used within attractions and shopping malls
- Train and upskill the cleaning companies' staff to embrace the use of robotics and automation

List of signatories for INCUBATE signing ceremony

Signatories	Quotes
Professor Teo Eng	"At Changi General Hospital (CGH), our first priority is to ensure the
Kiong, Chairman	safety and wellbeing of our patients and employees. We are
Medical Board,	committed to improving the hospital infection control practices,
Changi General	including cleaning and disinfection, as well as behavioural and
Hospital	environmental practices.
	To this end, CGH is pleased to partner with National Environment Agency to identify challenges in this area and develop solutions and innovations, fueled by technology that will enhance patient safety, reduce infection and allow our staff to carry out their meaningful work in a safer, smoother and easier manner.
	This collaboration is a significant milestone for us, serving as a
	platform to share best practices and to advance productivity
	standards by harnessing technology innovations while keeping the
	needs of our patients at the forefront."
Mr Jayson Goh,	"Changi Airport is always exploring ways to enhance our efficiency in
Managing Director,	maintaining the best environment for our passengers. Being an
Airport Operations	INCUBATE partner enables Changi Airport to collaborate with
Management, Changi	industry partners to create game-changing solutions that can
Airport Group	enhance both productivity and passenger experience."
Mr Chia Ngiang Hong	"CDL proactively adopts innovative technologies and solutions to
Group General	continuously raise the operational efficiency and environmental
Manager	performance of our properties. This also helps to further enhance the
City Developments	comfort and well-being of our customers and tenants. We are
Limited	pleased to be an INCUBATE partner under the Environmental
	Services Industry Transformation Map. CDL will explore and pilot
	initiatives including robotics and smart technologies to increase the
	efficacy, productivity and quality of facilities management at our
	buildings such as City Square Mall, Le Grove Serviced Apartments
	and Republic Plaza. We hope that our pioneering efforts will help to
	pave the way for more innovations to transform the environmental
	services sector in Singapore."

Mr Lim Eng Lee, Chief	"With the use of smart technology, we are able to provide guests at
Executive Officer,	Downtown East with a better experience. The effective use of smart
NTUC Club	watches and autonomous scrubbers also means that jobs can be
	completed quicker and manpower can be deployed more efficiently.
	We can also collect data to study trends which helps us better plan
	and optimise our resources, and we are excited to implement other
	initiatives in due time."
Mr Derrick Yap, Chief	"RACE collaboration with NEA will be a game-changer in the
Executive Officer,	cleaning and waste management industry. This would allow cleaning
Robotics Automation	companies to tap on RACE's expertise in the development and
Centre of Excellence	adoption of robotics & automation cleaning solutions. RACE will also
	provide training to workers in cleaning companies so that workers
	can upgrade themselves in the use new robotics & automation
	technologies."
Mr OON Jin Teik	"Singapore Sports Hub constantly looks for more innovative ways to
Acting Chief	operate. We are delighted to collaborate with NEA to explore more
Executive Officer,	efficient and sustainable ways to keep our environment and venues
Sports Hub	clean"
Ms Yvonne Tham,	"As Singapore's national performing arts centre, Esplanade –
Assistant Chief	Theatres on the Bay welcomes about four million visitors and two
Executive Officer, The	million audiences attending over 3,000 performances at the centre
Esplanade Co Ltd	every year. As such, it is a constant challenge to upkeep our
	premises and maintain our property in tip-top condition amidst rising
	costs. As a not-for-profit organisation and a registered charity, we
	are always looking at making use of technology and innovation to
	better deploy our manpower and help our staff work more efficiently
	while saving precious resources such as water and electricity.
	Esplanade is hence thankful for the opportunity to be one of the
	INCUBATE partners and we look forward to working closely with the
	NEA and technology solution providers and integrators to come up
	with cost efficient ways to continually bring the best experiences to
	our visitors and patrons at Esplanade."
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