

TSC Category	Risk and Compliance Management					
TSC	Business Continuity Planning					
TSC Description	Develop and implement business continuity plans for organisational preparedness of disruptive events					
TSC Proficiency Description	Level 1	Level 2	Level 3	Level 4	Level 5	Level 6
				HAS-RIM-4016-1.1	HAS-RIM-5016-1.1	HAS-RIM-6016-1.1
				Manage and implement business continuity plans	Develop and maintain business continuity strategies, policies and guidelines	Endorse business continuity frameworks, strategies, policies and plans
Knowledge				<ul style="list-style-type: none"> • Own role in implementation of business continuity plans • Compositions of business continuity teams • Business continuity team members' roles and responsibilities • Types of continuity plans • Business continuity resources 	<ul style="list-style-type: none"> • Own role in development of business continuity frameworks, strategies, policies and plans • Relevant regulatory requirements and leading practice principles of business continuity management • Types of tests for business continuity plans • Business continuity management governance • Own role in conduct of independent reviews and audits of business continuity plans • Overall business continuity testing plans and test result components • Assessment reporting to relevant stakeholders 	<ul style="list-style-type: none"> • Objectives and scope of business continuity management • Awareness of leading practices for business continuity management within the industry • Business continuity frameworks, policies, strategies and plans • Levels of maturity in organisational business continuity management
Abilities				<ul style="list-style-type: none"> • Identify business continuity team composition, roles and responsibilities in consultation with relevant stakeholders • Execute business continuity plans in accordance with recovery strategies, 	<ul style="list-style-type: none"> • Design organisation-wide business continuity policies and frameworks to maintain critical business functions and recover from disruptive events • Ensure alignment of business continuity plans 	<ul style="list-style-type: none"> • Ensure business continuity plans and crisis management plans are in accordance with business continuity strategies • Validate and approve business continuity frameworks, policies, strategies and plans

				<p>business continuity strategies and frameworks</p> <ul style="list-style-type: none"> • Coordinate the organisation's crisis response and recovery activities in accordance with business continuity policies • Identify and manage the synergies and conflicts in resource availability and access to facilitate optimum resource allocation • Implement procedures to communicate with and educate employees on business continuity plans 	<p>with organisational strategic objectives</p> <ul style="list-style-type: none"> • Establish business continuity management governance to support the development and implementation of business continuity plans and guidelines • Conduct independent reviews and audits to ensure integration of individual business unit's business continuity plans across the organisation • Assess and report readiness of business continuity plans to relevant stakeholders • Refine organisational business continuity plans to ensure relevance to the organisation in accordance with the current threat environment 	<ul style="list-style-type: none"> • Provide oversight to business continuity management within the organisation to ensure rapid responses during disruptive events
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