

TSC Category	Executive Leadership					
TSC	Effective Board Member					
TSC Description	Manage relationships with board members and participate in policy development initiatives to maximise shareholders' value					
TSC Proficiency Description	Level 1	Level 2	Level 3	Level 4	Level 5	Level 6
						HAS-PRM-6002-1.1
						Manage relationships with the board. Influence and collaborate with board members in furthering organisational goals
Knowledge						<ul style="list-style-type: none"> • Structure, functions and responsibilities of the board • Legal and compliance frameworks that govern the management of business • Principles of corporate governance • Legal and ethical considerations relating to the roles and responsibilities of a board director • Relevant professional or industry codes of practice and standards relating to roles and responsibilities of a board director • The scope of roles and functions of executive, non-executive and independent directors • Implications and impact on stakeholders' value as a result of actions and risks taken by the board • Litigation and shareholder ratification powers • Residual powers of the general meeting
Abilities						<ul style="list-style-type: none"> • Work within the structure and operations of the

						<p>board and legal and compliance frameworks to ensure compliance of actions required of directors and officers of organisations</p> <ul style="list-style-type: none"> • Analyse trends and factors of strategic value and impact to the organisation to facilitate strategic planning • Work with senior management and sub-committees to develop and prioritise organisational objectives and establish targets for organisational performance • Use agreed indicators to evaluate and monitor organisational performance • Research key issues to contribute and value add to board decision-making • Manage relationships with stakeholders to ensure their interests are considered objectively • Manage relationships with other board members to ensure an effective board to meet organisational needs • Keep abreast of skills and knowledge required to act as an effective board member
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